

Continual User Participation in Human-Centered Research and Design

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Introducing the speakers



Shelagh Cully (shay-la)

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ESS Team Lead



Mana Hayashi Tang (ma-na)

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ESS Team UXR for PRS 2.0



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ESS Team UXR for HARP





Human-centered research and design: 3 best practices

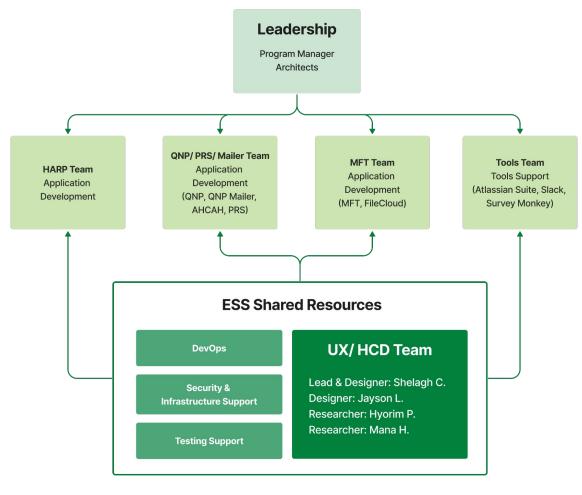
continually collaborate work iteratively cross-functionally engage users think holistically Centering User Experience (UX) in product development

Best practices for human-centered research and design





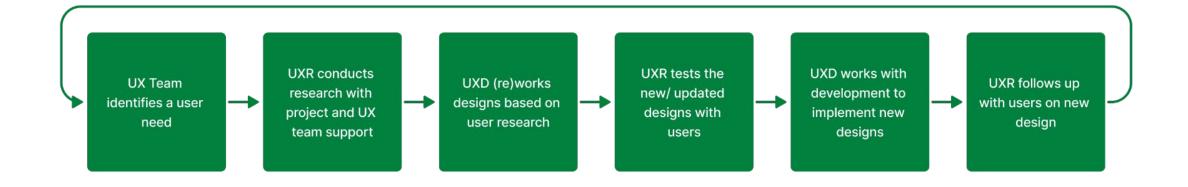
Enterprise Systems and Services (ESS)



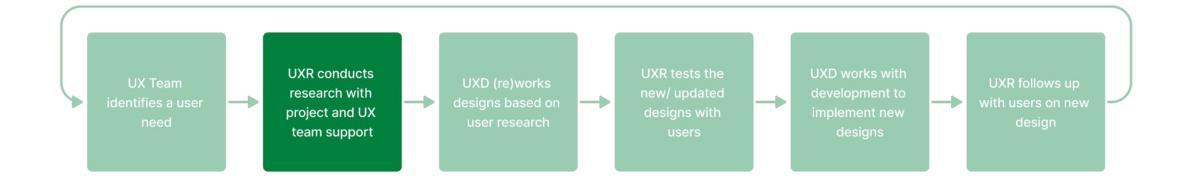
Organizational chart for the ESS Team



Our cross-functional work process



Our cross-functional work process cont'd



Engage users through cross-functional collaboration

User interview

- Lead User Experience Researcher (UXR) has 1-on-1 conversation with user
- UXR and UX Designers assist
 - Peer review scripts, take notes
- Observers can be developers, data team, leadership, stakeholders
- End interview with follow-up questions and debrief



Interviewing a user as a cross-functional team

Our cross-functional team interviews PRS 2.0 users

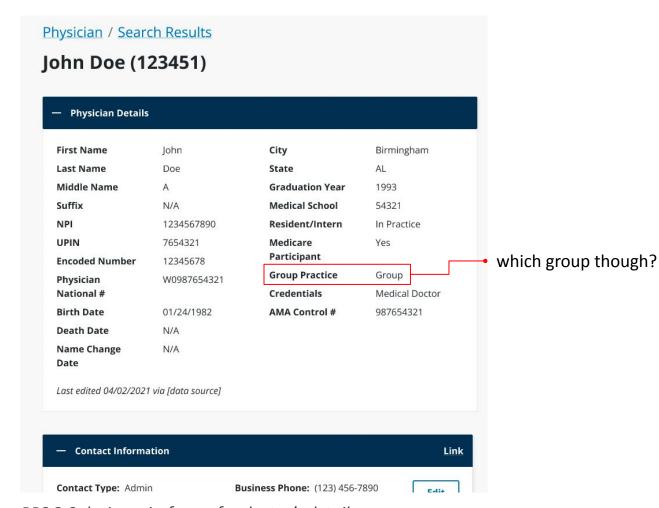
- Usage scenario: Search for information on Medicare/Medicaid doctors
- Pain point: Cannot find a doctor's group practice affiliations easily
- Data team asked follow up question"What information do you need to see?"

Physician Group Membership

Active member: Physician Group A (since YYYY)

Previous member: Physician Group B (YYYY - YYYY)

Conceptualizing how to present doctor's group practice information



PRS 2.0 design wireframe for doctor's details



Benefits of cross-functional engagement of users

Users can speak directly to product team on their needs/concerns

- 2 Product team members can more easily empathize with users
- Team consensus on product needs are grounded in user perspectives

Engage users by collaborating beyond your team

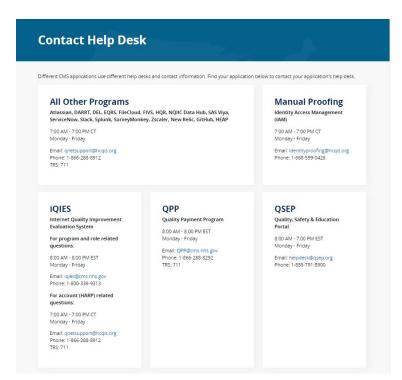
- ESS Team works with Help Desk
 Team
- Explore why HARP users contact the Help Desk
 - Not being able to login
 - Forgotten password
 - Manual identity proofing



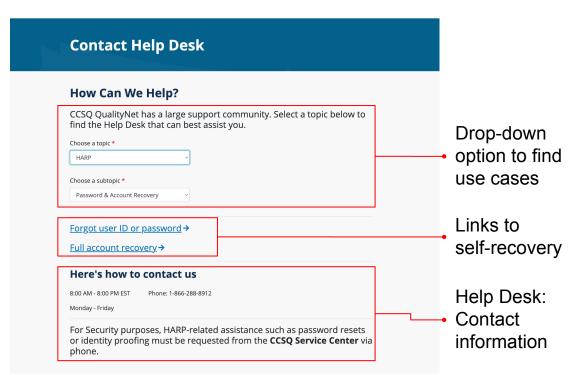
Teams gathering to collaborate

Outcome of collaborating beyond the HARP team

- Provide the improved Contact Help Desk page
 - Updated with drop-down options to let users find their use case that needs help
 - Provide links to enable users to do self-recovery to mitigate contact to Help Desk







After updating Contact Help Desk page



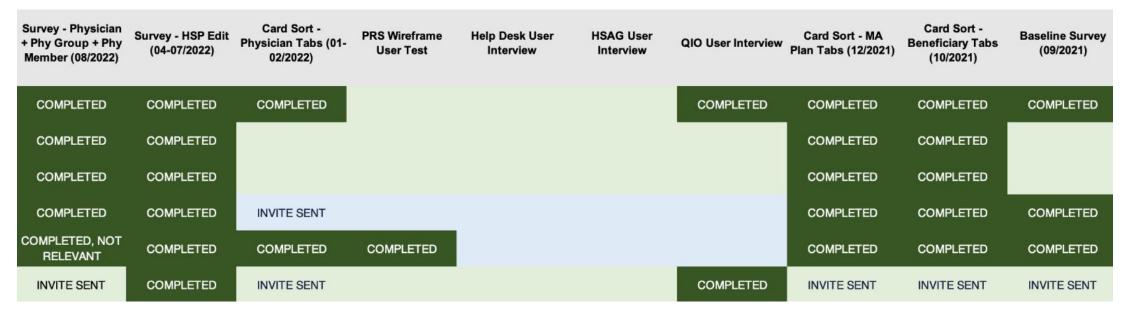
Benefits of collaborating beyond a product team

- Product team can discover user pain points in real-time from other teams who interact with the product users
 - Better sense of where and how many users encounter issues
- Reduce workload for everyone
 - User: solve issues without contacting multiple teams
 - Product team: understand user issues sooner
 - Other team: reduce support workload



Manage user list to track user participation

- Track user study participation
 - Maintain separate user lists for each user group
 - Know who to contact for each research goal
- Start building relationships with frequent participants from early stage of product



Example of PRS 2.0 user list



Manage user list to continually engage users

- As product matures, user list may grow significantly
- Send surveys to user list
- Seek out proactive users for interviews/follow-up questions
 - Nurture good relationships to encourage continual participation

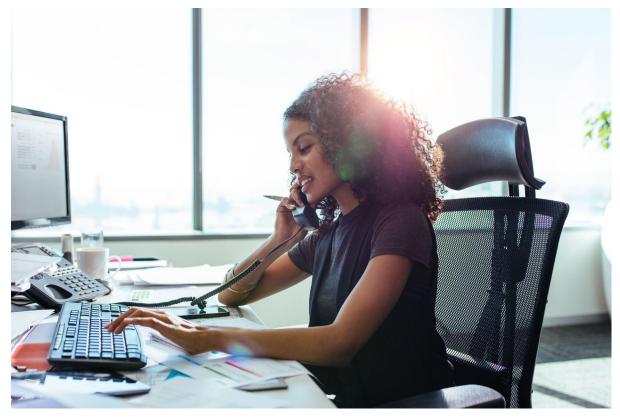


UX researcher speaking with a proactive user

User participation in UX research of early stage product

Identify core user needs in PRS 2.0

- Curating user lists helped identify
 - Majority of 400+ users are patient-facing
 - Educate patients, advocate for patients in healthcare quality review cases
 - Users search for doctors/facilities with information from patients



Speaking with patient while looking up information on doctors

"I do like the way with the Health Service Provider you can now utilize an address [to search for a healthcare facility], since they often change their name."

- user feedback to PRS 2.0

Benefits of user participation in research of early stage product

Nurture user status as knowledge holders and collaborators

Users feel invested in product success when they feel heard

"Thank you for including me. Working together, we can make [PRS] better for everyone."

- user feedback to testing PRS 2.0 design wireframe

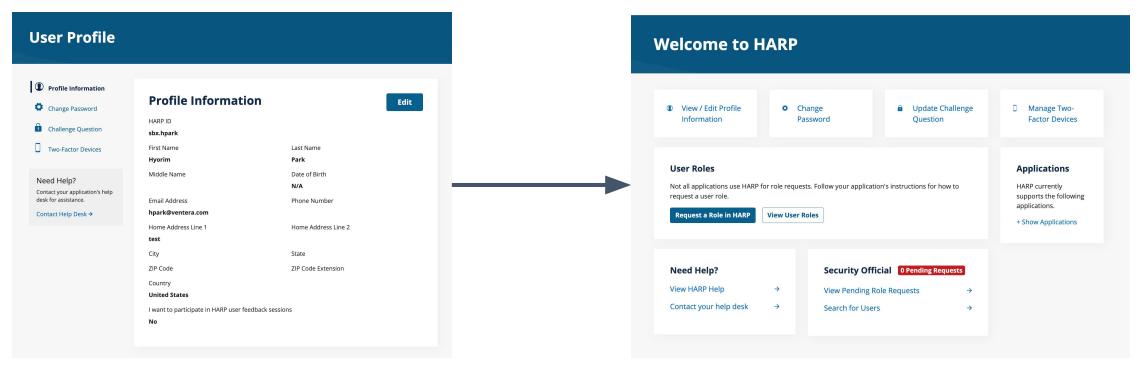
User validation of new features in a mature product

- Explore new enhancements for HARP that can add value to users beyond core functionality
 - No landing page after login
 - UX team came up with a dashboard style landing page
 - Conduct user testing with wireframes



UX team validating concepts with users

Outcome of validating new features with HARP users



What users saw previously when logging in

New landing page after login

"I think it gives you the options of what you're here to do right upfront."

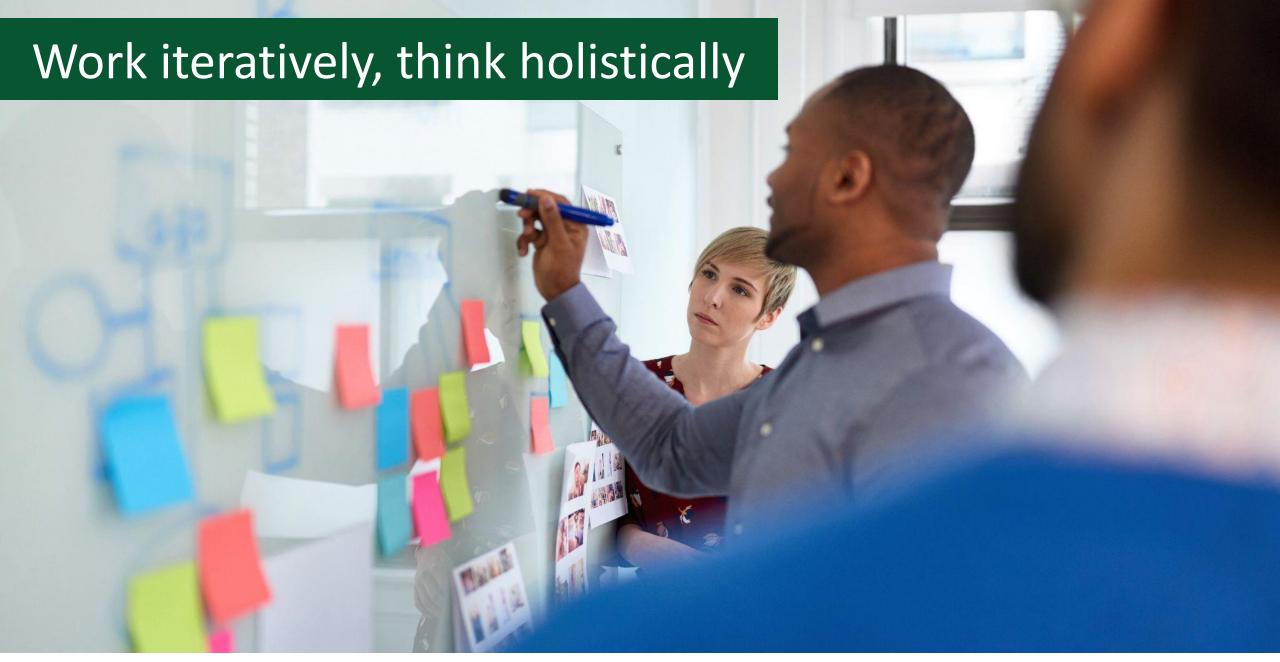
- user feedback to new landing page



Benefits of validating new features with users

Users enjoy new enhancements that, not only meet their core needs, but also improve their workflow and understanding of product

User validation prevents the product team from wasting time and resources on reworking the product, if it does not successfully work as expected after implementation



Collect holistic user feedback

- Open-ended questions at the beginning of an interview or a user test can yield spontaneous feedback
- Create conversational atmosphere to receive honest and holistic answers on underlying feelings for the product

Value added:

Provide bigger picture of the user experience to break down silos between Agile teams

Identify gaps in research scope with users

- At the end of survey/interview, also ask open-ended questions
 - Comments, ideas, suggestions
- Gather feedback that is not bound by research scope
- Uncover needs and expectations beyond core user needs
- Share additional findings in readout

Do you have any other comments or suggestions for how we can improve the product?

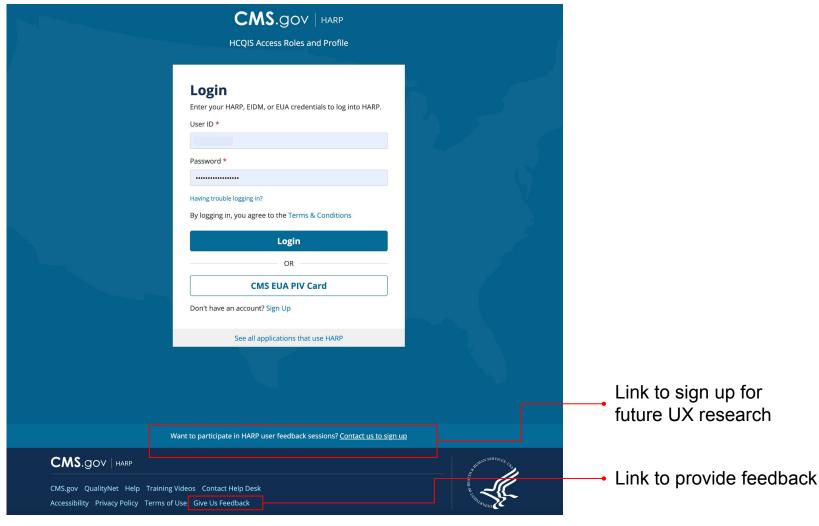
Archive findings beyond current research scope

- Create a repository to keep track of additional research findings
- Document findings and insights, including user quotes, to build a list of seed ideas for future user experience improvements

Make ongoing efforts to engage users in UX research

- Provide an online survey link in the product to gather feedback from users
 - Design of survey is important to understand user experience, and have users complete the survey voluntarily, instead of abandoning it
- Create easy way for users to sign up to future UX research as participants

Make ongoing efforts to engage users in the product



User feedback and participation features on HARP





Best practices for human-centered work processes

Product team works regularly with the UX team to communicate with users

Consistently manage user lists to recruit and build trust with users

Work in iterations, but keep in mind user's entire journey with the product

Pro-tips to continually engage users

- Involve product team and stakeholders in UX research and design
- ☐ Keep open communication channels with other teams that support users
- ☐ Create encouraging atmosphere for users to experiment and give feedback
- Demonstrate impact of continual user participation to users and stakeholders
- Observe product usage to discover problem areas
- ☐ Validate solutions with users before implementation
- Make time to ask users open-ended questions on full product experience
- ☐ Create dedicated findings repository as seed ideas for future research
- Embed survey and recruitment in product for ongoing user feedback





ventera

